

# COMMUNICATIONS: REGULATION AND OUTSOURCING

A GLOBAL GUIDE FROM PRACTICAL LAW

## Introduction

Eduardo Martinez Rivero,  
Director General for Competition,  
*EUROPEAN COMMISSION*

## Belgium

Yves Van Gerven  
and Anne Vallery,  
*VVGB ADVOCATEN/AVOCATS*

## Brazil

Ricardo Barretto Ferreira,  
Paulo Brancher and  
Camila Taliberti Ribeiro da Silva,  
*BARRETTO FERREIRA E BRANCHER  
SOCIEDADE DE ADVOGADOS (BKBG)*

## Bulgaria

Violetta Kunze  
and Milka Ivanova,  
*DJINGOV, GOUGINSKI, KYUTCHUKOV  
& VELICHKOV*

## Denmark

Hans Abildstrøm,  
*HORTEN*

## France

Diane Mullenex  
and Annabelle Richard,  
*PINSENT MASONS LLP*

## Germany

Dr Florian von Baum  
and Dr Igor Barabash,  
*PINSENT MASONS GERMANY LLP*

## Hong Kong

Gabriela Kennedy  
and Karen H.F. Lee,  
*MAYER BROWN JSM*

## India

Kartik Maheshwari,  
Rakhi Jindal and Vaibhav Parikh,  
*NISHITH DESAI ASSOCIATES*

## Indonesia

Muhtar Ali, Endra Jati Pralambang  
and Nicolas D Pramana,  
*MUHTAR HALIM & PARTNERS LAW  
OFFICE*

## Italy

Fabrizio Cugia di Sant'Orsola  
and Silvia Giampaolo,  
*CUGIA CUOMO & ASSOCIATI*

## Luxembourg

Denis Philippe  
and Marc Gouden,  
*PHILIPPE & PARTNERS*

## Malaysia

Sharon Tan,  
*ZAID IBRAHIM AND CO.*

## Malta

Olga Finkel  
and Rachel Vella Baldacchino,  
*WH PARTNERS*

## Qatar

Tony Fielding  
and Alexandre Brazeau,  
*PINSENT MASONS LLP*

## Russian Federation

Igor Kostennikov,  
*YUST LAW FIRM*

## Singapore

Lam Chung Nian  
and Gareth Liu,  
*WONGPARTNERSHIP LLP*

## Spain

Norman Heckh,  
*RAMÓN Y CAJAL ABOGADOS*

## Switzerland

Dr Urs Feller, Marcel Frey  
and Michaela Lemke  
*PRAGER DREIFUSS AG*

## Thailand

Jeffrey Blatt, David Duncan,  
Kasma Visitkitjakarn  
and Napat Siri-armart,  
*TILLEKE & GIBBINS*

## Turkey

Yasin Beceni, Tuğrul Sevim,  
Erdem Aslan, İhsan Can Aşık  
and Burak Uzun,  
*BTS & PARTNERS*

## UK (England and Wales)

Diane Mullenex  
and Daniel O'Neill,  
*PINSENT MASONS LLP*

## United States

Sam Feder, Leah Tulin  
and David Wishnick  
*JENNER & BLOCK LLP*